A Report to Our Communities





KEEPING OUR NEIGHBORS HEALTHY FOR 43 YEARS





Tracy Ream, CEO

CREATING A PATIENT-CENTERED MEDICAL HOME

Each year brings accomplishments and new opportunities for Neighborhood Healthcare. Last year, we were successful in completing the implementation of Electronic Medical Records at 10 sites. This positions us to now undertake another important change: Creating a Patient-Centered Medical Home (PCMH).

This change is important because it allows us to better help patients manage their care while creating access for more individuals in need of continuity of care.

In a Patient-Centered Medical Home:

- Patients have a relationship with a personal physician
- A practice-based care team takes collective responsibility for the patient's ongoing care
- The care team is responsible for providing or arranging all the patient's health care needs.

What Our Patients Say

"The staff at Neighborhood Healthcare–Lakeside all worked together to make me feel comfortable as a patient and paid attention to my needs. They all listened to me and showed me great courtesy. They are all to be commended for helping make this facility one of the best." – A Patient

4 Physicians of Exceptional Excellence







Capital Campaign Challenge How You Can Help



High School Volunteers A Family Affair



Uplifting Awareness in East County Neighborhoods



Literacy, An Important Part of Good Health



- Patients can expect care that is coordinated across care settings and disciplines.
- Quality is measured and improved as part of daily work flow.
- Patients experience enhanced access and communication.
- The practice uses electronic health records, registries and other clinical support systems.

To achieve this ambitious change in delivering care, we are seeking National Committee for Quality Assurance (NCQA) recognition as a PCMH at each of our primary care health centers. This designation is awarded by a nationally-recognized accreditation organization and is a significant statement that Neighborhood Healthcare is in the forefront of change that benefits the patient and the community's overall health status.

Ram

Tracy Ream, Chief Executive Officer



"The rooms are nice; the staff is so friendly and thorough. I'm glad I have a nice caring doctor who is personable and takes her time with her patients." – Michelle M.

"Excellent facility... they take great care of my mom and Dr. Patel has been her primary doctor since 2004 (and for about two years mine as well back in the day) and he was critical in figuring out that she had cancer last spring, and took the steps to ensure she got necessary treatments.... My family and I will be forever grateful to this place and Dr. Patel." – Super T.

10 Staying Healthy in Temecula



Going Beyond Healthcare Dogtopia



12 Volunteer of the Year Patient Satisfaction Survey



Corporate Sponsor Brings Smiles to Patients



14-15 Statement of Financial Activities



1 O Board of Directors Thanks for Your Help



2011 NHCARE By The Numbers

Providing medical, dental, behavioral health, inpatient care and wellness education for over 43 years to those most in need.

Patients **65,000**

Children (12 and under) **22,000**

Outpatient visits/day 788

Inpatient visits/day 131

Outpatient visits/year 200,153

Inpatient visits/year 47,855

Employees 477

Licensed Medical, Dental, and Behavioral Healthcare staff **102**

Staff retention rate: **91.8%**

NHcare physicians who are board certified: **100%**

For a complete list of donations, visit www.nhcare.org/supporters.html

Four Neighborhood Healthcare Doctors Named "Physicians of Exceptional Excellence"

Neighborhood Healthcare would like to recognize Dr. James Schultz, Dr. Karin Schiff, Dr. Gabriel Rodarte, and Dr. Rogelio Samorano, who have all been named "Physicians of Exceptional Excellence" by the San Diego County Medical Society. Dr. Schultz, Neighborhood Healthcare's Chief Medical Officer, is receiving this honor for the third time in the past nine years, a mark of distinction that only 76 San Diego physicians have achieved. Dr. Schiff, Dr. Rodarte and Dr. Samorano are first time selectees.

The honor of "Top Doctor" is given out based on nominations and votes from San Diego board-certified physicians. Dr. Schultz and Dr. Schiff are recognized in the field of family medicine. Dr. Rodarte and Dr. Samorano are honored in the Psychiatry field, though they both have double board certification in psychiatry and family medicine.

Over the years, many Neighborhood Healthcare doctors have received this prestigious award. Patients at Neighborhood Healthcare can expect first-class care from providers that are recognized year after year as some of the best in San Diego and Riverside Counties.



Left to right: Dr. James Schultz, Dr. Gabriel Rodarte, Dr. Karin Schiff and Dr. Rogelio Samorano

2011 NHCARE ACCOMPLISHMENTS

- 1. Successfully completed implementation of an electronic medical record system for 65,000 patients
- 2. Selected to participate in a Medicare demonstration project to become a NCQA recognized Patient Centered Medical Home
- 3. Reached a milestone for our Endowment Fund: One million dollars
- 4. Hosted two free "Healthy Smiles" dental clinics for over 400 children
- 5. Purchased property in Temecula to renovate for an expanded health center
- 6. Renovated three health centers thanks to a federal grant
- 7. Expanded patients' ability to access a behavioral health professional at the time of their medical visit through placement of behavioral health consultants at the health centers.
- 8. Graduated 8 employees and 4 community members from the third cohort of the Medical Assistant Training Program. The graduates have spent the past year studying for classes and fulfilling 120 hours of on the job training, all on top of full time work, in order to further their careers in the medical field.
- 9. Nominated for the 2011 Service/Charitable Organization of the Year by the Temecula Valley Chamber of Commerce
- Received a pledge from the Barney and Barney Foundation to match \$12,500 in donations for the new clinic in Poway
- Hosted a \$3 million Capital campaign kick-off to build a health center to serve those living and working in Poway Unified School District
- 12. Added Arabic speaking translators, nursing staff, and board members to better serve the Iraqi refugee patient population in El Cajon, and increase cultural competency

2011 NHCARE Quality Statistic Standouts

Women screened for cervical cancer **8,278**

Oral exams **3,733**

Children receiving all of their recommended immunizations by age 2 77%

Women receiving prenatal care starting in the first trimester. 88%

Diabetic patients who had a HbA1c less than 9%. (A measure of diabetes control) 73% According to 2010 UDS reports the national average is 70.9%.



Roger Coloma

"The basic health needs that many of us take for granted become severe obstacles to the learning of these affected children. I am glad and excited that Neighborhood Healthcare will be an organization that I can refer our students and families to when faced with a lack for these basic needs. Hooray!"

– Roger Coloma, Bernardo Heights Middle School

For more information about fundraising opportunities, contact Connie Burke, Director of Philanthropy, at (760) 520-8365.

CAPITAL CAMPAIGN MATCH CHALLENGE

The three million dollar campaign to build the Martin and Delia Gold Neighborhood Healthcare Center, a clinic that will serve those living and working in the Poway Unified School District, is underway and building momentum! Since May of 2011, a group of well connected community leaders have formed a campaign planning committee. These individuals will be the hands and feet of the campaign, spreading the word about the clinic, and helping to plan low-cost fundraisers.

The Barney and Barney Foundation has already taken steps to support the new health center, pledging \$12,500 in matching funds to Neighborhood Healthcare's capital campaign. This pledge will translate into \$25,000 towards building the clinic. Neighborhood Healthcare is honored to have been selected as a beneficiary of the foundation's charity.

Neighborhood Healthcare is happy to see the campaign progress as community members await the completion of the health center, which will serve approximately 7,500 adults and children its first year. See below to learn how you can help make this dream a reality.

How You Can Help

SPREAD THE WORD: The more buzz generated by the campaign, the more likely businesses and foundations are to support and fund it.

FUNDING OPPORTUNITIES: Any amount makes a difference! Pledge to make monthly contributions to the campaign at www.nhcare.org, or leave your mark on the clinic forever by purchasing a personalized brick.

ORGANIZE SMALL FUNDRAISERS: Craft fairs, coin drives, restaurant nights, benefit concerts...there are many ways that you and your friends and family can raise money and awareness for the clinic!

STAY INFORMED: For updates on the capital campaign, visit www.facebook.com/Neighborhoodhealthcare.

To date, more than \$600,000 has been raised for the clinic, which will be located at 13010 Poway Road.



High School Students Clear Lot for Future Clinic

As the three million dollar campaign continues, community members are doing what they can to prepare for the new clinic. In November of 2011, Poway Councilman Dave Grosch gathered a group of volunteers, including 18 students from Poway High School and Rancho Bernardo High School, to help clean the vacant lot that will be home to the health center. This group of dedicated volunteers spent their Saturday clearing brush, pulling weeds, and discarding the trash that had built up on the property. Neighborhood Healthcare is thankful to these hardworking individuals for beautifying the space, and members of the community seemed appreciative as well. "During the day folks driving and walking by acknowledged us with a honk or a thanks," explains Grosch.

Mother & Son Give New Clinic a "Thumbs Up!"

For Lorraine and James "JR" Wall, the saying "like mother, like son" rings true both have dedicated a large portion of their lives to bettering the lives of others. This past summer, Neighborhood Healthcare became the latest beneficiary of the Walls' passion for community service. After reading about the great care provided at Neighborhood Healthcare, Poway resident Lorraine suggested that JR should contact the health center in Escondido and donate surplus equipment from his business, Military Medical Supplies. JR was happy to support a community health center that serves as a medical home for so many people in need. In August of 2011, JR and his mother made their way to Neighborhood Healthcare with a van full of medical supplies, including walkers, canes, splints, and a variety of other equipment.

In addition to the generous donation of supplies, the Wall family has also made the decision to support the capital campaign for a new clinic serving the Poway Unified School District. As a resident of the area, Lorraine knows that the need is great and looks forward to participating in efforts to making the clinic a reality.



Military * Matical Supplies Family Health Awareness Day in Lakeside was held to increase awareness of the services Neighborhood Healthcare offers to the community, and also to increase the number of children utilizing the dental clinic.

Local Companies Make Health Fair A Success

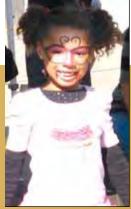
On October 7, 2011, Neighborhood Healthcare ~ Lakeside hosted "Family Health Awareness Day," a health fair and food distribution event in celebration of Bi-National Health Week. The event was held to increase awareness of the services Neighborhood Healthcare offers to the community, and also to increase the number of children utilizing the dental clinic in Lakeside. With an attendance of over 140 households, the event was successful in spreading the word and providing families with valuable information about community resources. Attendees not only received free health information from 20 nonprofit organizations, but also had the opportunity to receive free blood pressure checks, depression screenings, and groceries. Fifty children in attendance received a free dental varnish and screening.

The event was not solely informational, but also fun for attendees. Arts and crafts, jump ropes, hula hoops, and face painting were all available to keep children entertained. As an added bonus, Neighborhood Healthcare staff hosted a free bicycle repair clinic. They repaired over 25 bikes, making it possible for children to ride them—yet another

way that the event worked to promote the importance of living a healthy, active lifestyle.

A big thank you is extended to the following companies and organizations for helping to make this event a success: Community Health Group, Lakeside Collaborative, Leo's Lakeside Pharmacy, Care 1st Health Plan, Health Net, Anthem Blue Cross, Molina Healthcare, and the Bi-National Health Week committee. Your dedication to keeping our community healthy is greatly appreciated.







Reach Out and Read

At Neighborhood Healthcare, our physicians write a prescription for parents to read to their children, and send children ages 0-5 home with a brand new book. This year, with continued support from the community, 6,000 children will receive a book to take home.

LITERACY FOR GOOD HEALTH

This past year, eighteen-year-old Girl Scout Courtney Cape of Poway shared her passion for reading with the children of Neighborhood Healthcare in El Cajon.

When choosing a project to complete her Gold Award, the highest recognition given by Girl Scouts of America, Courtney chose to partner with Neighborhood Healthcare and design her project to benefit the health center's young patients. Her project consisted of a bilingual story-time in the reading corner at the El Cajon health center, and the installation of a heavy-duty bookcase stocked with children's books and two wall mounted toys for children to play with. Courtney wanted her project to celebrate the diversity of the patients in El Cajon—a rising population of Iraqi refugees and their children are now seeking healthcare from the clinic.

Courtney is passionate about reading and the positive effect it can have on the lives of these children. "Since education is the key to a better future, it's important to expose them to quality literature at a young age to get them excited about all that books have to offer," she explains.

Neighborhood Healthcare is proud of the literacy program and is thankful to volunteers like Courtney who help make Reach Out and Read a success in our health centers. We would like to recognize and thank the following organizations and individuals who have contributed to our Reach Out and Read program. You are making reading a reality in our children's lives.

> Rotary Clubs of Escondido Rotary Club of Temecula Dr. Phyllis Colter Altrusia SD County Library Girl Scouts Target Foundation Borders Barnes and Noble Family of Dr. Rafael Villereal Private Donations



Courtney Cape and a group of young patients who attended the story time event.

STAYING HEALTHY IN TEMECULA

Health and Wellness Fair

On September 17, 2011, people of all ages came out to the City of Temecula Health and Wellness Fair. The event brought together various health-related businesses and organizations from the area, all with the common goal of providing important health



information and resources to the community. Neighborhood Healthcare was happy to participate in this community event, and provided health screenings to participants. "We were able to speak with people from all walks of life and conduct over 60 body mass index (BMI) calculations and 40 glucose screenings," reports Terri Vise, Director of Neighborhood Healthcare's Riverside Region.

With the support of LabCorp and Molina Healthcare, who donated snacks and giveaways respectively, Neighborhood Healthcare's participation in the health fair was overall a great success. Terri explains, "We were happy to provide the free screenings and information. We hope that through

our participation in the health fair, more people in the community will know who we are and will take advantage of the great care that Neighborhood Healthcare has to offer."

At the Temecula Health and Wellness Fair, we were able to speak with people from all walks of life and conduct over 60 body mass index (BMI) calculations and 40 glucose screenings.

Healthy Seasons in Temecula

Neighborhood Healthcare recently launched Healthy Seasons, a grant-funded program which aims to educate Temecula Valley Unified School District students and staff on techniques to prevent colds and flu, including immunizations, hygienic techniques and infection control. Keeping with Neighborhood Healthcare's mission to serve those most in need, Healthy Seasons will first target the six Title 1 elementary schools in the district.



Neighborhood Healthcare is partnering with the school district to establish schoolbased flu vaccine clinics to screen patients for flu symptoms and provide no cost seasonal vaccines. Three health education workshops have already taken place at two schools, reaching over 1,000 students, staff and parents. The goal is to educate at least 6,000 students and staff, conduct 10-15 clinics, and vaccinate at least 1,500 students. Additionally, Healthy Seasons links families with minimal or no health care coverage to Neighborhood Healthcare services offered in Temecula.

Going Beyond Healthcare

Chantel Baylor is a 26-year-old woman who has been a patient at Neighborhood Healthcare for eight years. With dreams to go to college and establish a career, Chantel came to our Temecula health center after high school seeking information about how to avoid getting pregnant. Through the Teens Take Care program, Chantel met with Licensed Vocational Nurse Gina Pilato, who explained family planning methods and the importance of protecting oneself against STDs and pregnancies. "I learned more from Gina than from my mother and health classes combined," she explains. Now, Chantel has graduated from Cal State Fullerton and works in event planning. "Neighborhood Healthcare gives you the tools to plan your life the way that you want to," she says.

To see a video of Chantel's inspiring story, visit www.nhcare.org.

CLEANING UP AT DOGTOPIA

On December 10, 2011, Temecula residents brought their dogs out to the Neighborhood Wash, a charity dog wash collaboration between Neighborhood Healthcare and Dogtopia. The event's motto was "Get your pooch clean and help a teen," as proceeds benefited teen wellness programs at the Temecula health center. The event was not only a fundraiser, but also a friend-raiser that helped community members get into the holiday spirit. While pups were bathed by fantastic Girl Scout volunteers, attendees were able to enjoy delicious bake sale treats and even take photos with Santa.

The event allowed participants to become better acquainted with the mission of Neighborhood Healthcare, and raised nearly \$500 for teen health and wellness efforts.



Chantel Baylor, Neighborhood Healthcare Patient



Three Girl Scouts take on the challenge of bathing a Great Dane.



Dr. Timothy Bailey 2011 Volunteer of the Year

"Neighborhood Healthcare is an extraordinary place with passion and joy among the hardest-working and most competent clinic staff that I have seen. The ability to support providers by teaching at noon conferences and being available for in-person and electronic endocrinology consultations makes me feel like I am making a difference."

– Dr. Timothy Bailey, 2011 Volunteer of the Year

2011 Volunteer Report

Volunteers:	92
Hours Donated:	11,578
Value of Hours	
Donated:	\$162,086

Thank You Neighborhood Healthcare Volunteers!

Volunteering with Passion

Dr. Timothy Bailey, an Escondido-based Endocrinologist, has been named Neighborhood Healthcare's Volunteer of the Year for 2011.

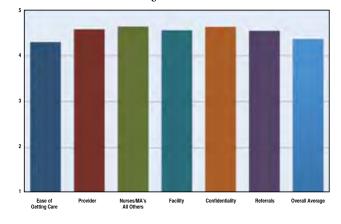
Dr. James Schultz, Chief Medical Officer at Neighborhood Healthcare explains, "Dr. Bailey has been a much welcome help to the patients and medical staff of Neighborhood Healthcare. He is willing to donate his expertise in endocrinology to our most difficult patients and provides them with ready access to this assistance by coming right to Neighborhood Healthcare offices to see them. In addition, he leverages out primary care physicians' and midlevel practitioners' knowledge by giving them monthly grand-rounds type teaching customized to our needs. Thank you Dr. Bailey for years of service to our patients and medical staff!"

Neighborhood Healthcare is committed to working with volunteers to improve the level and quality of client services, offer special expertise, and support busy staff with routine tasks and special projects.

PATIENT SATISFACTION SURVEY

Neighborhood Healthcare participates in the Patient Satisfaction monitoring program of the Council of Community Clinics. The patient satisfaction survey is conducted quarterly at all of Neighborhood Healthcare's health centers. During the survey, patients are encouraged

Neighborhood Healthcare Patient Satisfaction Survey 2011 Rankings on a scale of 0 to 5



to complete a questionnaire that measures their satisfaction with critical indicators such as the friendliness of staff, time spent with their provider and the quality of the facility. Patients rank each indicator on a scale of 1 to 5, 1=Poor and 5=Great.

In 2011, more than 700 patients were surveyed each quarter. The survey results are shared throughout the organization and drive our ongoing quality improvement efforts. Neighborhood Healthcare is proud of how patients enthusiastically express their satisfaction with the care they receive at the health centers and the friendliness of support staff and providers

Corporate Sponsorship Brings Smiles to NHCARE Patients, One Million Dollar Milestone for Endowment Fund

Neighborhood Healthcare is grateful to BioMed Realty Trust, Inc. for their longtime support of our mission. Located in Rancho Bernardo, BioMed Realty Trust has been the title sponsor of the Pace Setter Gala for several years. The Pace Setter gala is Neighborhood Healthcare's largest fundraising event of the year. In 2011, the gala helped us reach the one million dollar milestone for our endowment fund. This would not have been possible without the loyalty and generosity shown by BioMed Realty Trust and all of our generous guests and sponsors.

Giving is a Team Effort at BioMed Realty Trust

Thanks to the generosity of BioMed Realty Trust, Inc., we were able to send patients home with very special gifts this holiday season! This year, BioMed Realty Trust hosted an employee team-building event and selected a charity to benefit from the event—NHcare was chosen as the 2011 beneficiary. In activities modeled after the television show "The Amazing Race," BioMed Realty Trust employees completed a variety of tasks to collect gifts including iPods, Kindles, toys, clothing, grocery gift cards, and more to be given to our patients. Throughout the week before Christmas, the presents were handed out at numerous health centers, bringing joy to children, teens, and parents alike. Elizabeth, a teen patient who received a Kindle, expressed "This has been the best Christmas ever!" Neighborhood Healthcare is incredibly grateful to BioMed for their spirit of giving.

> BIOMED REALTY TRUST, INC. Real Estate for the Life Science Industry*

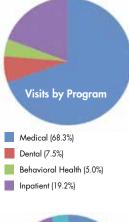
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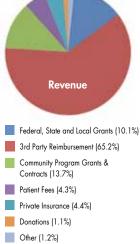


BioMed Realty Trust employees race to complete fun challenges organized by Positive Adventures

Fiscal Year 2011







Growth and Vision of the Future

The financial information contained in this annual report represents a condensed version of the Fiscal Year 2011 audited financial statements. A complete set of the audited financial statements, with accompanying notes and report of independent accountant, is available at Neighborhood Healthcare's administrative offices.

Growth (5-Year Trend)

FY	Annual Visits	Total Expenses	Total Assets	Total Net Assets
2007	219,150	25,147,812	17,451,201	12,742,510
2008	231,478	29,010,792	20,116,014	14,031,746
2009	258,543	31,620,862	23,817,039	16,487,277
2010	268,814	33,867,514	27,498,573	19,893,742
2011	248,008	35,660,146	30,246,390	20,435,969

Visits by Program

FY	Medical	Dental	Behavioral Health	Inpatient	TOTAL
2010	188,599	18,874	11,238	50,103	268,814
2011	168,972	18,733	12,448	47,855	248,008

Visits by Payor (5-Year Trend)

FY	Uninsured	Medi-Cal	Medicare	Public Insurance	Private Insurance	TOTAL
2007	37,008	88,903	28,031	51,921	13,287	219,150
2008	44,268	93,433	33,402	47,397	12,978	231,478
2009	47,239	106,519	35,743	55,325	13,717	258,543
2010	43,510	118,572	36,290	54,969	15,473	268,814
2011	41,087	107,574	36,552	47,960	14,835	248,008

Note: Public Insurance includes FPACT, CMS, MISP, CDP, Ryan White, MHSA, CI, Impact, Healthy Families Medical & Dental programs. Medi-Cal and Medicare include Managed Care.

Revenue

FY	TOTAL	Government	Patient Services	Non-Government Grants & Contracts
2010	36,913,364	4,183,124	23,193,088	4,168,278
2011	35,532,840	3,577,303	23,165,340	4,874,891
FY	Patient Fees	Private Insurance	Contributions	Others
2010	1,766,687	1,951,840	1,391,703	258,644
2011	1,544,454	1,548,371	385,419	437,062

Statement of Financial Position

June 30, 2011 and 2010

Assets	2011	2010
Current Assets	13,917,036	13,552,615
Property and Equipment	15,380,569	13,234,427
Board Designated Endowment	948,785	711,531
TOTAL ASSETS	30,246,390	27,498,573
Liabilities & Net Assets		
Liabilities:		
Current Liabilities	5,313,866	3,999,675
Long Term Debt	4,496,555	3,605,156
TOTAL LIABILITIES	9,810,421	7,604,831
Net Assets:		
Unrestricted	20,435,969	19,893,742
Temporarily Restricted	0	0
TOTAL NET ASSETS	20,435,969	19,893,742
TOTAL LIABILITIES & NET ASSETS	30,246,390	27,498,573

Financial Growth

Growth in Assets from 2007 - 2011						
	6/30/11	6/30/10	6/30/09	6/30/08	6/30/07	
Total Assets	\$30,246,390	\$27,498,573	\$23,817,039	\$20,116,014	\$17,451,201	
Net Assets	\$20,435,969	\$19,893,742	\$16,487,277	\$14,031,746	\$12,742,510	

2011

248,008

2010

268,814

Statement of Activities

For the Years Ended June 30, 2011 and 2010

Revenue And Other Support

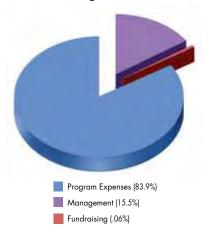
Revenue And Other Support	2011	2010
Patient and third party revenues, net	26,258,165	26,911,614
Grant revenue	8,452,194	8,351,402
Donations	385,419	1,391,703
Other	437,062	258,644
TOTAL SUPPORT AND REVENUE	35,532,840	36,913,363
Expenses		
Personnel	27,196,577	25,517,402
Contract services	2,046,779	1,985,150
Supplies	1,742,201	2,242,239
Communications	413,656	407,566
Equipment	704,638	616,472
Occupancy	1,266,405	1,261,266
Insurance	164,318	145,623
Depreciation and amortization	720,805	515,049
Provision for bad debt	538,384	548,785
Other expenses	866,383	627,962
TOTAL EXPENSES	35,660,146	33,867,514
Annual Patient Visits: Growth	2011	2010
Patient Service Fees	41,087	43,510
Medi-Cal (fee for service and managed care)	107,574	118,572
Medicare	36,552	36,290
Categorical Programs: subsidized patients	47,960	54,969
Private Insurance	14,835	15,473

TOTAL PATIENT VISITS

"Neighborhood Healthcare's net assets grew by \$542,000 in fiscal year 2011, bringing the total assets over \$30,000,000. Annual visits and related revenues decreased 8% and 3%, respectively, due to implementation of a new electronic health records system. This system was fully implemented during the year and puts us in a strong position to take on health care reform."

> – Lisa Daigle, Chief Financial Officer

Fiscal Year 2011 Expenses



WANT TO GET INVOLVED?

Call Connie Burke, Director of Philanthropy at (760) 520-8365 or email her at connieb@nhcare.org. You can find a list of all our health centers with contact information and hours on our website at www.nhcare.org. "Like us" on Facebook at www.facebook.com/Neighborhoodhealthcare

Mission Statement

Neighborhood Healthcare is committed to providing quality health care and promoting wellness to everyone in our communities, focusing on those most in need.



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Leadership Team

Tracy Ream, Chief Executive Officer Dr. James Schultz, Chief Medical Officer Lisa Daigle, Chief Finance Officer Amparo Mahler, Chief Operations Officer Lynn Graykowski, Director of Human Resources

2011 BOARD OF DIRECTORS

Johnny Watson, President Richard Marino, Vice President Stephen P. Yerxa, Treasurer Carmen Miranda-Griffith, Secretary Bea Lizarraga, Director Federico Salas, Director

Judith Descalso, Director Katherine Schafer, Director Margaret Estrada, Director Peter Do DDS, Director Sandra Nooe, LCSW, Director



22,000 Children Rely on Us— Thanks for Your Help!

Neighborhood Healthcare would like to extend a big thank you to our friends who have contributed to our children's programs this past year. Together, your gifts help to provide a variety of vital services and needed medication to children and teens at Neighborhood Healthcare.

- Our 2011 Pace Setter Gala sponsors and guests helped raise over \$23,000 for Unfunded Care for infants, toddlers and teens at the 13th annual gala.
- The following people and organizations continue to make contributions to our Children's Prescription Fund: C.A.R.E.S. Group, Diane Graff, Lakeside Community Presbyterian Church, Gerald Mitchell, John Olson, Lisa Dzvonik-Olson, David and Judy Osterberg, and Escondido Rotary Club #915.

Thank you for leading the way for others to follow!

"We depend on these funds as a safety net for the kids with acute illnesses—they may be the difference between an ER visit or hospitalization vs. being able to be treated at home..." – Dr. Byron Chow, Neighborhood Healthcare Pediatrician